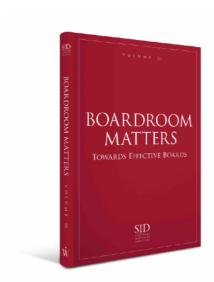




RELEASE 2017

BOARDROOM MATTERS VOLUME III TOWARDS EFFECTIVE BOARD



What can directors do to avoid conflicts of interest? What is the value and pitfalls of having an executive committee? How can boards ensure that their companies will survive and even thrive amidst digital disruption?

The issues revolving around corporate governance, such as those above, continue to be many. It has provided ample fuel for SID to continue its weekly column, "Boardroom Matters" in *The Business Times* and its online portal, *BT Invest*, for the third-year running. This third volume (*Towards Effective Boards*) collects 50 of the articles that were published from late 2015 through most of 2016 and it continues where Volume II (*Of Conformance and Performance in Corporate Governance*) left of. The emphasis of the board's dual role in conformance and performance is key in the journey towards effective directorship. The short and punchy articles by SID Council and Committee members, and staff in this volume, range from ageold issues of directorship such as director independence and boardroom dynamics, to more contemporaneous topics such as digital disruption, black swans, and sustainability reporting.

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PRAISE FOR BOARDROOM MATTERS VOL. III

"There is no shortage of literature on corporate governance, but I find that the bite-sized articles in *Boardroom Matters* provide good nuggets of insights to the many challenges and issues that boards and directors today face."

JY PILLAY Chairman, Securities Industry Council

"The sheer breadth and depth of these articles are impressive, ranging from the challenges of audit committees to how respond to digital disruption to continue to be relevant in the future economy."

CHALY MAH
Chairman, Singapore Accountancy Commission

"The articles offer good insights and advice on the many issues faced by directors, from perennial board matters such as conflict of interest to trending topics such shareholder stewardship."

GAUTAM BANERJEE Chairman, Blackstone Singapore

"These *Boardroom Matters* articles are valuable on what makes good governance and the perspectives shared apply as much to the not-for-profit boards and directors."

SIM GIM GUAN CEO, National Council of Social Service

"Boardroom Matters brings important corporate governance issues into focus."

STEFANIE YUEN THIO

Joint Managing Director, TSMP Law Corporation